We Can





2013 ANNUAL REPORT

What will we build together?

Have thy tools ready. God will find thee work.

-Charles Kingsley

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Our Vision



Our Services



Highlights & Achievements



Moving Forward



Financials

Habitat for Humanity New York State works in partnership with Habitat affiliates across New York State to develop tools that help support Habitat affiliates do what they do best: build homes, community, and hope.



Our Vision...

A Message from the President

The release of the Habitat for Humanity strategic plan, a plan for the Habitat enterprise, has given us all a new opportunity to view our work in the context of a global mission. It encourages us to see our work as more than ourselves and the communities we serve. We are a movement and our impact is global.

We share a vision of where we are going: "A world where everyone has a decent place to live". Planning together allows us to optimize our collective talents toward achieving this goal. It is not just about our community, but the global community. This global movement results from the impact we have on the lives of the families and the communities we serve; engaging our volunteers in our vision; our support of international work; and changing the systems which cause housing issues.

This is a difficult time to be in the affordable housing business. Regulations are changing faster than we can read them, money is increasingly difficult to raise, and every minute the need gets bigger. It will take the skills and talents of the entire enterprise to address this growing need. International, national, state, and local Habitats must work together to identify and share resources, raise awareness, and impact public policy.

As the Habitat community in New York State, we have set a goal to provide 200 additional units of affordable housing each year by 2020. This goal is transformational. It will require that we each carefully and prayerfully consider what more we can do in our own communities and to support the work of our neighbors in New York and abroad.

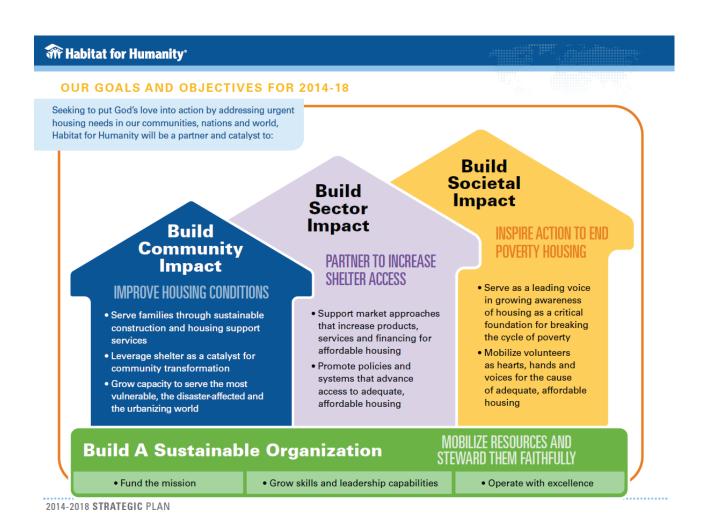


It is a high, but achievable goal. As we support and encourage one another in achieving this goal, the words to the church in Galacia provide some encouragement:

And let us not be weary in well doing: for in due season we shall reap, if we faint not. - Gal 6.9

Let us support and encourage one another for in due season we can reap the fruits of our labors and accomplish our goals.

Judith Nelson President & CEO





Our Services... Meeting Needs!

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Resource Development

HFH-NYS focuses on developing resources that are difficult for most affiliates to obtain on their own, specifically government resources and grant programs. In recognition of this, HFH-NYS creates large-scale, collective grant applications to facilitate greater affiliate access to these programs. In 2013 HFH-NYS successfully completed a three-year AmeriCorps grant cycle, and an Affordable Housing Corporation New Construction grant and Rehabilitation grant.



Advocacy

As a State Support Organization (SSO), HFH-NYS is responsible for establishing a statewide legislative agenda and coordinating advocacy efforts in New York. As part of its advocacy program, HFH-NYS facilitates an annual Advocacy in Albany (AIA) event to give affiliates an opportunity to meet with New York State representatives.



Training & Technical Assistance

HFH-NYS provides targeted training opportunities to meet the broad learning needs of all affiliates. These targeted training opportunities include capacity building seminars and an annual Affiliates Building Leadership and Excellence Conference for affiliates to access local and national knowledge of best practices.

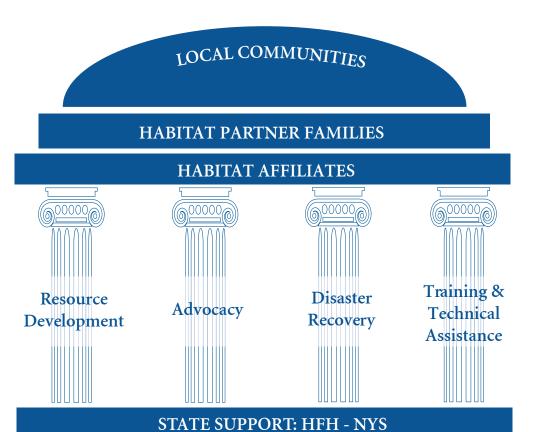
In addition to training opportunities, HFH-NYS also serves as a resource for affiliates on state and federal laws, policy, and organizational policies. HFH-NYS has developed resources such as a credit review service, mortgage servicing, and standard mortgage documents to ensure that affiliates have the tools they need to stay compliant with HFHI standards, as well as state and federal requirements.



Disaster Preparedness

HFH-NYS has developed a Disaster Plan for New York State which outlines and identifies communication pathways, organizational structures, and resources to be utilized in the event of a disaster or natural catastrophe.





CORE PRINCIPLES: HABITAT INTERNATIONAL

Habitat for Humanity New York State (HFH-NYS) was established in 2006 by New York State Habitat affiliates to provide support in the form of resource development, advocacy, disaster recovery, and training and technical assistance. As a state office, HFH-NYS' mission and scope is shaped by the core principles laid down by Habitat for Humanity International (HFHI).

The core principles laid down by HFHI, in conjunction with the support provided by HFH-NYS, enables New York Habitat affiliates to build relationships with Habitat families and community partners. These relationships in turn support local communities as Habitat affiliates and families collaborate to break the cycle of poverty and realize the dream of affordable housing for all.



Achievements ***

Grants ***

As part of its resource development strategy for affiliates, Habitat for Humanity New York State applies for and administers grants for affiliates statewide. Doing so gives New York Habitat affiliates both large and small access to grant resources they might otherwise not have the resources to tap into on their own.

Affordable Housing Corporation (AHC)

This year HFH-NYS completed its 6th successful year administering the AHC grant. Between 2008 and 2013, 17 affiliates participated in the grant, resulting in the funding of 197 houses. Overall HFH-NYS has passed on \$4,966,975 directly to affiliates.

VISTA

HFH-NYS reached yet another milestone in 2013, successfully completing its 6th VISTA cycle. Between 2007 and 2013, HFH-NYS has placed 59 VISTA members with affiliates. These VISTA members engaged 2,315 volunteers and developed \$176,098 in cash resources and \$193,730 in in-kind resources for affiliates.

AmeriCorps

In 2013 HFH-NYS successfully completed its second year administering an AmeriCorps program for affiliates. Over the past two years, HFH-NYS has placed 24 AmeriCorps members with affiliates. These 24 AmeriCorps have served 318 individuals by moving them into affordable housing, and have mobilized over 34,498 volunteers.

Grant Impact Totals ★★★★

Resources directly to affiliates:	\$6,336,803
Houses funded	
Volunteers engaged	
Individuals served	
AmeriCorps/VISTA members placed	



Anticipating a Need



Mortgage Credit Review Service



In response to the new federal regulations related to mortgage lending, HFH-NYS piloted its
Mortgage Credit Review Service to affiliates. This project provides an independent and standardized assessment about an applicant family's ability to make payments on a Habitat mortgage.

New Advocacy Campaign

As part of World Habitat Day 2013, HFH-NYS

Housing, Hearts, & Minds Campaign to reach 1 Million



New Yorkers.

launched its

To aide in the campaign, the Housing, Hearts, & Minds toolkit was developed by HFH-NYS, and included materials designed to assist in reaching out to community partners such as faith leaders and elected officials. At its conclusion, the campaign reached its goal, and the Habitat message of affordable housing for all reached over 1 Million New Yorkers.

Highlights ***

HFH-NYS welcomes this year's new Executive Directors to the New York Habitat Community:

Diane Burke

HFH of Suffolk

Matthew Flanigan

Flower City HFH

Lynn Morgan

Thousand Islands Area HFH

Maureen Murphy

HFH of Ontario County

HFH-NYS also welcomes three new Board Members:

Laurie Couture

Account Executive
CNY Central Media Group

Greg Rinckey

Managing Partner Tully Rinckey Law Firm

Kerry Quaglia

Executive Director Home HeadQuarters, Inc.

ABLE ***

In 2013 HFH-NYS hosted its 12th statewide conference for Habitat affiliates. The conference focus was 'Planning for Success' and the theme was inspired by New York's own L. Frank Baum and his iconic book *The Wizard of Oz*.

Respondents to a survey taken after the conference overwhelmingly said they would recommend the conference to fellow affiliates.



Moving Forward in 2014

Mortgage Credit Review Service

In 2014 HFH-NYS will continue the roll out of its Mortgage Credit Review Service.



Building on the success of the pilot program, HFH-NYS will open the program to the entire community of NY Habitat affiliates.

The program's inception and roll-out is necessitated by new federal rules and regulations, including but not limited to: the Equal Credit Opportunities Act, the Fair Credit Reporting Act, and the Real Estate Settlement Procedures Act. These new rules require

a high degree of technical expertise, knowledge, and time to remain compliant. Noncompliance could potentially result in forfeiture of property and loss of standing in the affordable housing community.

The Mortgage Credit Review Service will provide participating affiliates with peace of mind by ensuring compliance with all new rules and regulations, and protect affiliates from liability.

Consumer Financial Protection Bureau Toolkit

In order to further ensure compliance and to safeguard Habitat affiliates from new rulings coming out of the Consumer Finance Protection Bureau (CFPB), HFH-NYS will be coming out with a toolkit for Habitat affiliates in 2014. The toolkit will include a set of compliance documents, including a CFPB checklist to help affiliates navigate the new rulings. Currently under development, HFH-NYS is working on the toolkit in partnership with Habitat for Humanity International, and other State Support Organizations for the benefit of Habitat affiliates nationwide.

HFH-NYS Strategic Plan

HFH-NYS is working in conjunction with the Affiliate Council to develop a strategic plan that will provide purpose and vision to HFH-NYS' mission and partnership with NY Habitat affiliates. The HFH-NYS strategic plan will be approved by HFH-NYS Board Members in June and will incorporate the objectives of Habitat for Humanity International's strategic plan.



Women Build Trip to Nicaragua

HFH-NYS is planning a Women Build Trip to Nicaragua to expand our global awareness and impact. Trip participants will help improve the lives of Nicaraguan families by helping to rehabilitate and improve working areas in the home - specifically the kitchen - to enable Nicaraguan women to use their kitchens as a means to start a microbusiness. Participants will also provide knowledge, expertise, and funding to further support the development of micro businesses, and meet with community partners in Nicaraguan on behalf of families in need.

200 x 2020 Campaign

In order to inspire the New York Habitat community, HFH-NYS implemented its 200 x 2020 campaign at its 2012 Annual ABLE Conference for affiliates.

The goal of the 200 x 2020 campaign is to increase New York Habitat's build capacity to 200 homes per year by the year 2020.

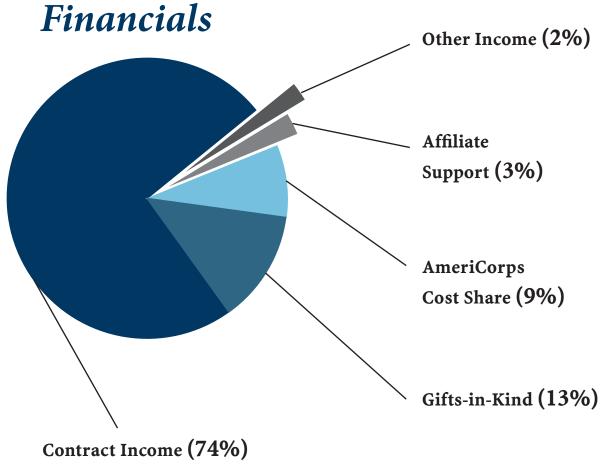
At the 2013 ABLE Conference, Habitat affiliates pledged their contribution to the campaign by committing to a housing production goal by 2020. Moving forward in 2014, HFH-NYS will continue to collect pledges, and identify and develop the resources New York Habitat affiliates need to increase their housing productions.

200 x 2020 Campaign Pledge List at the 2013 ABLE Conference:

Broome County HFH - 3	HFH of Greater Newburgh - 10
HFH Buffalo - 20	North Country HFH - 2
Champlain Valley HFH - 2	HFH of Ontario County - 4
Chemung County HFH- 3	HFH Seneca County - 1
Columbia County HFH - 3	Southeastern Steuben County HFH - 3
HFH of Dutchess County - 4	Thousand Islands HFH- 3
Flower City HFH - 14	HFH of Tompkins - Cortland - 3
HFH of Genesee County - 4	Ulster County HFH- 3
Livingston County HFH - 1	TOTAL - 83

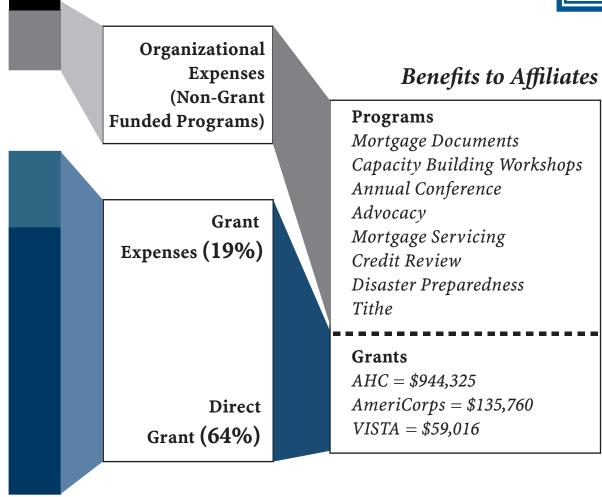
What will your affiliate's 200 x 2020 Campaign Pledge be?





Revenue							
•	Grant Revenue						
		Contract Income		\$	1,262,432		
		Gifts-in-Kind		\$	219,772		
		AmeriCorps Cost Share		\$	142,136		
	Non-Grant Revenue						
		Affiliate Support		\$	43,000		
		Other Income		\$	36,723		
			Total	\$	1,704,063		





Expenses*							
	Grant Programs						
	G	ranted to Affiliates		\$	1,139,101		
_	G	rant Expenses		\$	329,236		
	Organizational Expenses (non-grant programs)						
_	О	verhead		\$	256,753		
	P	rogram Expenses		\$	47,526		
			Total	\$	1,772,616		

^{*}An operating loss was experienced due to shifting AHC schedule house completions.

Supporting Affiliates & Affiliate Council Representatives

Adirondack HFH-Lee Foster

Broome County HFH—Amy Winans

HFH Buffalo-John Sexton

Cayuga County HFH

Champlain Valley HFH

Chemung County HFH

Chenango County HFH

Columbia County HFH-Brenda Adams

HFH Delaware County

HFH of Dutchess County—Maureen Lashlee

Flower City HFH

HFH of Fulton County

HFH of Genesee County—Jessica Maguire-Tomidy

Glens Falls Area HFH

Livingston County HFH—Susan Bailey

Madison County HFH

HFH of Greater Newburgh—Frank Gallagher

HFH New York City-Matthew Dunbar

Niagara Area HFH

North Country HFH-Carol McClain

Oneida County HFH

HFH of Ontario County

Orleans County HFH-Wilson Southworth

Raquette Valley HFH

HFH Seneca County

Southeastern Steuben County HFH—Jan Harvey

HFH of Suffolk

HFH OF Sullivan County

Syracuse HFH-Suzanne Williams

Thousand Islands Area HFH—Walter Plumley

HFH of Tompkins & Cortland Counties—Shannon MacCarrick

Ulster County HFH-John LaValle

HFH of Wayne County

Board of Directors

Daniel Hartnett, Chairman

Broker/Owner Prudential CNY Realty

Laurie Couture, Vice-Chairman

Account Executive CNY Central Media Group

Jacqlene Rose, Secretary

Housing Opportunities Committee National Association of Realtors

Amy Herlehy, Treasurer

Senior Vice President RBS Citizens

Lewis Dubuque

Executive Vice President New York State Builders Association

Antonios Kireopoulos, Ph.D.

Associate General Secretary, Faith & Order and Interfaith Relations
National Council of Churches USA

Greg Rinckey

Managing Partner
Tully Rinckey Law Firm

Joan K. Spilman

Field Office Director U.S. Dept. of Housing and Urban Development

Kerry Quaglia

Executive Director Home HeadQuarters, Inc.

Staff Members

Judith Nelson

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Margaret Ambrose

Program Manager

David Morgan

Director, Finance

Christina Rizzo

Program Coordinator

Valerie Sherwood

Director, Capacity Building

Carrie Tocheny

Office Manager

Mary Vivona

Director, Grant Programs

A Special Thanks!

HFH-NYS would like to thank everyone who helped move Habitat's mission forward in New York State.

Thank you, together we can develop the tools to build a better future!



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Together we will build...